

West Wales Regional Partnership Board Annual Report 2018-19

Proposed contents

1. RPB achievements

Over the past year the RPB has further consolidated its position as the key driver in the transformation and integration of care and support across the West Wales. Since April 2019 the RPB has been chaired by Councillor Jane Tremlett, Executive Board Member for Social Care and Health with Carmarthenshire County Council. The vice chair is Judith Hardisty, Interim Chair of Hywel Dda University Health Board. A list of the RPB membership is attached. From May 2019 additional housing and education representatives will be appointed to the Board, meeting new requirements under revised Part 9 regulations.

The Board generally meets on a bi-monthly basis. Meetings took place on:

- 17 April 2018
- 7 June 2018
- 21 August 2018 (Extraordinary meeting to consider consultation feedback on Hywel Dda University Health Board's Transforming Clinical Services programme)
- 20 September 2018
- 18 November 2018
- 25 March 2019

A meeting scheduled for 17 January 2019 was cancelled in the absence of a decision from Welsh Government regarding our *Healthier West Wales* bid (see below), with business deferred to the March meeting.

From early 2019 meetings are being held in different parts of the region on a rotation basis.

The RPB has continued to oversee a comprehensive regional programme which reflects its key duties under the legislation and regional strategic priorities set out within the Area Plan. Key achievements are summarised below:

Integrated commissioning and prevention
✓ Completion of an external review of arrangements for community prevention and Information, Advice and Assistance in each county area, providing the basis for a consistent preventions framework across the region moving forward
✓ Development of a shared service specification for adult advocacy services which will form the basis of an enhanced contract in Ceredigion from 2019 and consistently across the region from 2020
✓ Detailed analysis of accommodation needs for older people and people with learning disabilities over the next 20 years across the region, which highlight opportunities for new accommodation-based models and quantify the need for

remodelling existing provision. This analysis will be key in informing future joint commissioning strategies

- ✓ Detailed analysis of capacity of the social value sector across the region, opportunities for growing the sector and challenges that need to be addressed
- ✓ Foundational work on the establishment of a regional third sector 'hub', enabling the three County Voluntary Councils (CVCs) to collaborate strategically to promote and strengthen the sector, optimise funding opportunities and develop common approaches to the development of social enterprise and user-led services
- ✓ Delivery of an integrated regional learning and development programme for commissioners
- ✓ Work underway to establish strategic provider forum for the region which will also deliver the functions of the Social Value Forum required under Part 2 of the Act
- ✓ Foundational work for the establishment of innovative arrangements for citizen engagement on wellbeing issues, in partnership with Hywel Dda UHB and the three PSBs

Service integration and pooled funds

- ✓ Virtual pooled fund for commissioned older adult care home placements in place between the 4 statutory partners
- ✓ Commissioning of a fundamental, independent review of financial and performance data for the sector, identifying variances in spend and practice as a basis for future planning and adoption of best professional practice
- ✓ Combined financial and performance reporting framework in place
- ✓ Development of a shared Pre-placement agreement for the region which will go live in 2019-20
- ✓ Alignment of operational practice in terms of assessment, monitoring and quality assurance (including joint visits) across partner agencies, to support a consistent, seamless approach, timely transfers of care and equitable funding decisions
- ✓ Ongoing work on the development and adoption of a common fees model for the region
- ✓ Creation of a shared, real-time website providing up to date information for professionals and the public on care home vacancies. This will go live in the coming months and, as well as supporting informed choice for those eligible for social/ nursing care and self-funders, will also help with more effective and timely discharge and transfers of care.

Workforce development

- ✓ Initial work on scoping a regional workforce strategy which will seek to ensure a sustainable, appropriately skilled staffing base across partner agencies to deliver new models of care; this will be developed in conjunction with a national workforce strategy across health and care

- ✓ Regionalisation of the Social Care Wales Workforce Development Programme as a key driver for equipping the workforce
- ✓ Piloting of the national All Wales Induction Framework for health and social care

Carers

- ✓ Delivery of a comprehensive regional carers' programme which includes:
 - ✓ Review and continued roll-out of the Investors in Carers' programme
 - ✓ Supporting carer resilience
 - ✓ Promoting national e-learning programme for carers
 - ✓ Establishing a carers' quality group to enable carers to ensure the carers' voice is heard in planning services
 - ✓ Review of commissioned services across the region to inform consistent models going forward
 - ✓ Enhancement of information and advice for carers
 - ✓ Focused programmes to support carer resilience

Transforming learning disability and mental health services

- ✓ Ongoing development of a regional model of care for people with learning disabilities, based on progression principles and in keeping with objectives within the Area Plan and underpinned by local Learning Disability charters
- ✓ Implementation of the Hywel Dda University Health Board-led Transforming Mental Health programme

In addition to the above the RPB has:

- Overseen delivery of a comprehensive **ICF revenue programme**, supporting enhanced preventative and intermediate care for older people, people with learning disabilities, carers and children with complex needs
- Developed an ambitious programme of **capital ICF projects** focusing on (1) innovative supported living models for people with Learning Disabilities and Mental Health conditions; (2) reablement centres of excellence providing state-of-the-art step up and step down provision, (3) regional provision for children with complex needs; and (4) specialist provision for parents and babies. The ICF investment will help ensure that we have the necessary physical infrastructure to support new and innovative models of care moving forward
- Launched a **regional Dementia Plan** addressing national priorities and supported by ICF regional funding; this seeks to remodel care and support for people with dementia with an emphasis on prevention and community support
- Launch of the **West Wales Integrated Autism Service** in March 2019 and appointment of an Autism Champion on the RPB to promote ASD and support service improvement across the region

Recognising the need for robust governance arrangements around the RPB to promote its priorities and support delivery, we have established:

- A **Regional Leadership Group** comprising Chief Executives of the four statutory partners, the Chair of Hywel Dda University Health Board and local authority Cabinet Members. This will provide corporate oversight of the RPB, its programme and expenditure, facilitate joint decision-making in relation to legislative duties such as pooled funds and ensure appropriate links with other local and regional transformation programmes
- An **Integrated Executive Group** comprising the three Directors of Social Services, key Directors from the University Health Board and a third sector Chief Officer to support joint working and integration at an operational level and oversee delivery of regional strategies and programmes.

We are also reviewing programme governance to oversee delivery of *A Healthier West Wales* and wider programme and are in active discussions with **Public Services Boards** leads across the region to identify opportunities for closer collaboration on shared priorities. We will continue to work with PSBs to ensure that Transformation Funding is used where possible to support wider wellbeing activity in the region. A joint event for the PSBs and RPBs will take place in June to progress this agenda.