

16 MAY 2019

A Healthier West Wales Transformation Programme update

Summary of report and key issues

1. This report provides an update for the RPB on progress on the Healthier West Wales programme, particularly in relation to:
 - Implementation of approved programmes
 - Programme evaluation
 - Submission of revised programmes for consideration by the national panel

Recommendations

That the Board:

1. Notes the contents of the report

Background

1. The RPB was advised at its last meeting of the announcement in March by the Minister for Health and Social Services of £11.9 million Transformation Funding to deliver the following programmes within the WWCP's *Healthier West Wales* proposal:
 - Programme 1: Proactive technology-enabled care
 - Programme 3: Fast-tracked, consistent integration
 - Programme 7: Creating connections for all

Update

2. Preparations are underway for implementation of the three approved programmes. Programme plans, risk registers and revised financial profiles are being developed and will be complete by the end of May. The revised financial profiles, key milestones and anticipated outcomes for each programme will then be submitted to Welsh Government with a signed Grant Offer letter.
3. Funding will be drawn down on a quarterly basis, in arrears, upon submission of evidence of activity undertaken and related expenditure. The first claim will be submitted at the end of Quarter 1. Carmarthenshire County Council is financial host for the programme and will draw down all eligible funding on behalf of other partners. Variances in spend will be reported on a quarterly basis. Welsh

Government advice is that there will be considerable flexibility in terms of reallocating funding within and across programmes as necessary over the implementation period.

4. Programme management capacity to support delivery of these programmes will be provided by the Regional Partnership Unit. Alongside this, senior transformation leads are being identified to support delivery within each local authority area; as well as coordinating the implementation of the *Healthier West Wales* programmes these leads will also oversee delivery of wider transformational activity, including local ICF projects and ongoing reconfiguration of services within localities. Each of the leads will also assume regional responsibility for one of the *Healthier West Wales* themes, supporting their counterparts in other areas to deliver the core objectives set out within our funding proposal.
5. As reported at the previous meeting, programme governance arrangements are being reviewed to ensure robust oversight of progress by the Partnership. Programme groups will produce regular reports to the Integrated Executive Team, which is now in place, with highlight reports coming through to the RPB on a quarterly basis.
6. A detailed specification for the external evaluation of the programme is being developed; this will reflect national standards for evaluation set by Welsh Government. There is a requirement for mid-term evaluation reports to be produced by December 2019 and final evaluations by November 2020.
7. Additional funding of £250K per annum is also being made available to all RPBs for the establishment of Research, Innovation and Improvement Coordination (RI&IC) hubs which will:
 - Provide an overview of all research, innovation and improvement activity across the region
 - Develop a coherent strategic analysis of this activity
 - Ensure leaders, partners and stakeholders are informed and engaged
 - Link in with a national network to share good practice
 - Work in partnership with national bodies such as the Life Sciences Hub, 1000 Lives and Health Technology Wales to share knowledge and expertise and achieve consistency of approach across Wales

A proposal for the RI&IC hub in West Wales will be developed for submission to Welsh Government by 31 May.

8. Revised bids have been submitted for a number of the *Healthier West Wales* programmes that were not approved in December (see Appendix 1). These were considered by the national panel on 7 May and feedback is awaited. Programmes that have been resubmitted are as follows:
 - Programme 2 – data sharing for a person-centred approach (£0.91m)

- Programme 4 – Proactive, supported self-management (£0.85m)
 - Programme 5a – Continuous citizen engagement (£0.78m)
 - Programme 8 – Building the infrastructure to deliver differently (£2.1m)
9. In addition, a further £1.5m has been requested to supplement the £3.2m already awarded for programme 3 (fast-tracked, consistent integration). This would enable the crisis response service which forms a core part of that programme to be rolled out across all localities in the region.
10. Programme 5b (development of a behaviour change framework and testing it through a programme focused on First 1000 days and ACEs) is being revised with the aim of resubmitting it later this month. Programme 6 (an asset-based workforce) will not be resubmitted, as delays in the development of the national workforce strategy preclude joint working with national partners at this stage, as originally envisaged.
11. If allocated, the additional funding will enable the Partnership to capitalise on the benefits identified within approved programmes.